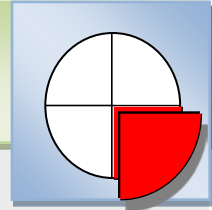


EL-7 COMMUNICATION AND SUPPORT TO THE BOARD



Policy Type: Executive Limitations

The chief executive officer shall not permit the Board to be uninformed or unsupported in its work.

Further, without limiting the scope of the above statement by the following list, the chief executive officer shall not:

1. ~~Allow the Board to be without adequate information to support informed Board decisions, including relevant environmental scanning data, a representative range of staff and external points of view, and significant issues or changes within the external environment which may have a bearing on any existing Board policies, along with alternative choices and their respective implications.~~
1. Neglect to submit the monitoring data required by the Board (see policy on Monitoring Executive Performance) in a timely, accurate and understandable fashion, including explicit chief executive officer interpretations of the Board policies being monitored and evidence of compliance.
2. Allow the Board to be unaware of any actual or anticipated non-compliance with any Ends or Executive Limitations policy, regardless of the Board's monitoring schedule.
3. Allow the Board to be unaware of any incidental information it requires, including anticipated media coverage, threatened or pending lawsuits, and material or publicly visible external and internal changes or events, including changes in executive personnel, material changes in staff compensation or benefits, material changes in revenue, quarterly financial statements, and the insurance coverage extended to Board Members and Board committee members conducting Engineers Canada business.
4. Allow the Board to be unaware that, in the chief executive officer's opinion, the Board is not in compliance with its own policies on Governance Process and Board-Management Delegation, particularly in the case of Board behaviour that is detrimental to the work relationship between the Board and the chief executive officer.



5. Present information in an untimely manner, in unnecessarily complex or lengthy form, or in a form that does not clearly differentiate among monitoring, decision preparation, and general incidental or other information.
6. Allow the Board to be without a workable mechanism for official Board, officer or Board committee communications.
7. Deal with the Board in a way that favours or privileges certain Board members over others, except when (a) fulfilling individual requests for information or (b) responding to Officers or Committees duly charged by the Board.
8. Neglect to supply for the Required Approvals Agenda all items delegated to the chief executive officer, yet required by law, regulation or contract to be Board-approved, along with the applicable monitoring information.
9. Allow the Board to be without reasonable administrative support for Board activities including, but not limited to resources supporting the work of the Accreditation Board and the Qualifications Board.
10. Change accreditation criteria or qualifications criteria.

