

GP-5 President's Role

The president, a specially empowered member of the Board, ensures the integrity of the Board's process, and, secondarily, represents the Board to outside parties.

1. The assigned result of the president's job is that the Board behaves consistently within its own rules and those legitimately imposed upon it from outside the organization.

1.1. Meeting discussion content will include only those issues that, according to Board policy, clearly belong to the Board to decide or monitor.

1.2. Information that is neither for monitoring performance nor for Board decisions will be avoided or minimized and always noted as such.

1.3. Deliberation will be timely, fair, orderly and thorough, but also efficient and kept to the point.

BMD-3 Delegation to the Chief Executive Officer

The Board will instruct the chief executive officer through written policies that prescribe the organizational Ends to be achieved, and describe organizational situations and actions to be avoided, allowing the chief executive officer to use any reasonable interpretation of these policies. Accordingly:

4. As long as the chief executive officer uses *any reasonable interpretation* of the Board's Ends and Executive Limitations policies, the chief executive officer is authorized to establish all further policies, make all decisions, take all actions, establish all practices and develop all activities. Such decisions of the chief executive officer shall have full force and authority as if decided by the Board.

5. The Board may change its Ends and Executive Limitations policies, thereby shifting the boundary between Board and chief executive officer domains. By doing so, the Board changes the latitude of choice given to the chief executive officer. But as long as any particular policy is in place, the Board will respect and support the chief executive officer's choices. This does not prevent the Board from obtaining information from the chief executive officer about the delegated areas, except for data protected by privacy legislation.

EL-2 Treatment of Constituent Associations

The chief executive officer shall not cause or allow conditions, procedures or decisions which impede productive relations with constituent associations. Further, without limiting the scope of the above statement by the following list, the chief executive officer shall not:

- 3.** Operate without consideration of constituent association viewpoints regarding operational means which directly impact the constituent associations.
- 4.** Operate without a process to ensure that constituent association comments and complaints are responded to fairly, consistently, respectfully, and in a timely manner.