

Minutes of the Finance, Audit, and Risk Committee Meeting

August 12, 2024 | 11:30 am – 1:30 pm (ET) Virtual: Teams Link

Committee members in attendance	
Christian Bellini	Marlo Rose
Menelika Mekomba (11:42)	Steve Vieweg
Anjum Mullick	
Jitendra Paliwal	
Regrets	
Nicolas Turgeon	
Staff and support	
Philip Rizcallah, Chief Executive Officer	Joan Bard Miller, Manager, Governance and Board
Derek Menard, Director, Finance	Services

1. Call to order and approval of agenda

M. Rose, FAR Committee Chair, welcomed committee members and staff. The meeting was called to order at 11:38 a.m. (ET).

Moved and seconded

THAT the agenda be approved, and the chair be authorized to modify the order of discussion. Carried

2. Declaration of conflict of interest

No conflicts were declared. As indicated in the agenda book, participants may declare a conflict at any time during the meeting, as necessary.

3. Last meeting review

3.1 Review of minutes (June 17, 2024)

The committee had no questions or comments regarding the minutes which had been precirculated.

Moved and seconded

THAT the minutes of the June 17, 2024, meeting be approved as presented.

3.2 Review of action table

There were no current outstanding actions.

4. 2025 Budget

D. Menard, Chief Financial Officer, presented the pre-circulated 2025 draft budget memo (agenda item 4.1) and portfolio detail analysis sheets (agenda item 4.2). He explained variances between the 2025 budget compared to that of the 2024 budget and answered clarifying questions from committee members.

Following a lengthy discussion, the FAR Committee was supportive of presenting the draft budget and recommending PCAF scenario #1, shown in table 6, to the Board at its October 10, 2024, meeting. In so doing, the committee recognized the need to highlight:

• The importance of returning to a balanced operating budget where revenue match expenses,

- The need to replenish the reserves to support strategic initiatives,
- The need to be fiscally prudent when considering locations and guest allowances for in-person Board meetings,
- The suggestion that the Board consider its policy around guest allowances for the annual meeting of members and the Board retreat, and
- A comparison between the PCAF since 2006 and the rate in which it may have been set if increases had kept pace with inflation.

The FAR Committee noted the importance of ensuring transparent communication with the Regulators and suggested that, as was done in 2024, Directors be provided with materials in early 2025 to brief their respective councils on the proposed PCAF for 2027.

5. Q2 Financial statements and investment performance reporting

D. Menard, CFO, presented the pre-circulated 2024 Q2 Financial Statements, Q2 Forecast and Q2 Investment report.

The FAR Committee confirmed that there was nothing of significance to report to the Board.

6. Other business

No other business was brought forward.

7. Next committee meetings

The 2024-2025 FAR Committee approved the following meeting schedule:

- August 22, 2024 (virtual)
- October 22, 2024 (virtual)
- December 13, 2024 (virtual)
- February 20, 2025 (virtual)
- March 6, 2025 (virtual)
- May 9, 2025 (virtual)

8. Meeting evaluation

Overall, the FAR Committee and staff were pleased with the meeting.

9. Closing

With no further business, the meeting was closed at 1:16 pm (ET).