

Minutes of the Governance Review Task Force meeting

May 21, 2026 | 12:00 p.m. – 1:00 p.m. ET | The Westin Calgary, Calgary, AB

Committee members in attendance	
Christian Bellini Darlene Spracklin-Reid Jennifer Quaglietta	John Van der Put Sophie Larivière-Mantha Michael Wrinch
Regrets	
Staff and support	
Joan Bard Miller, Manager, Governance and Board Services Light Go, General Counsel and Corporate Secretary	Philip Rizcallah, CEO

1. Call to order and approval of agenda

C. Bellini, Chair, GRTF, welcomed everyone and called the meeting to order at 12:16 p.m. MT. The purpose for the meeting is to follow up on the Board's April decisions.

Moved and seconded

THAT the agenda be approved, and the chair be authorized to modify the order of discussion.

Carried

2. Declaration of conflict of interest

No conflicts of interest were declared. Participants were reminded to declare a conflict at any time during the meeting, as necessary.

3. Last meeting review

3.1 Approval of minutes

Moved and seconded

THAT the minutes of the March 23, 2026 meeting be approved.

Carried

4. "Governance reform" implementation plan

C. Bellini invited the Task Force to provide insights to guide implementation planning for the governance review recommendations ("governance reform"), including identifying priority topics for Board discussion and potential work to be included in the Governance Committee's 2026-2027 workplan.

The GRTF discussed at a high-level the initial draft of the governance reform plan that was pre-circulated as Appendix 1, including which activities are earmarked for the Governance Committee. The Task Force considered key risks and identified priorities for the plan, including the CEAB and CEQB policies that it hopes the Board will discuss at its October meetings. The GRTF Chair will confirm for the Members at their annual meeting in May that the recommendations prepared by the consultant are being fully

explored and sequenced, as appropriate, in a governance reform plan. A summary of the final plan will be presented to the Members for information at their special meeting in October.

The GRTF discussed and supported the proposed discussion topics for the Board's June workshop as included in Appendix 2. Feedback from the workshop will inform the Bylaw revisions and supporting materials that will go to the Regulators some time in July so that their councils will have the opportunity to provide voting direction to their Member representative for the special meeting of members in October.

5. Other business

There was no other business.

6. Next meetings

The GRTF reviewed the list of future meetings proposed in the meeting agenda. Staff will poll for specific times and issue calendar invitations.

7. Closing

With no further business to discuss, the meeting closed at 12:53 p.m. MT.